

# TIME, COST AND QUALITY TRADE OFF ANALYSIS IN CONSTRUCTION OF **PROJECTS**

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\*\*\*\_\_\_\_\_\_ Abstract - The foremost objective of construction comes is to complete the project per to an offered budget, within a planned schedule, and achieving a pre-specified extent of quality. Therefore, time, cost, and quality unit thought-about the foremost necessary attributes of construction comes. The aim of this study is to include quality into the standard twodimensional time-cost trade-off (TCT) therefore on develop a sophisticated three dimensional time-cost-quality trade-off (TCQT) approach. Time, cost, and quality of construction comes unit reticulate and have impacts on one another. It's a troublesome task to strike a balance among these three conflicting objectives of construction comes since no answer is ideal for the three objectives. The overall performance of a project regarding time, cost, and quality is decided by the amount, cost, and quality of its activities. These attributes of every activity place confidence within the execution chance by that the activity's work is completed. It's required to develop an approach that's capable of finding an optimum or about to optimum set of execution selections for the project's activities therefore on attenuate the project's total worth and total amount, whereas its overall quality is maximized. For constant purpose, three varied Microsoft surpass based totally TCOT models unit developed as follows:

 $\rightarrow$  First, a simplified model is developed with the target of optimizing the entire amount, cost, and quality of straightforward construction comes utilizing the GA-based surpass add in Evolver.

 $\rightarrow$  Second, a random model is developed with the target of optimizing the overall amount, cost, and quality of construction comes applying the spirited approach therefore on admit uncertainty related to the performance of execution selections and therefore the whole project.

 $\rightarrow$  Third, a sophisticated multi objective improvement model is developed utilizing a self-developed improvement tool having subsequent capability.

## Key Words: Time, Cost, Quality, Trade-off analysis & Construction

## **INTRODUCTION**

The development trade is one among the foremost necessary industries within the world and is taken into account one among the foremost economy conducive ones. That's why construction engineering and management analysis is of nice importance to the success of that very important trade. Consistent with construction management references, a project is outlined as "a temporary endeavour undertaken to make a novel product or service." (PMI, 2008). In alternative words, a project could be a sequence of distinctive and connected activities having one goal that has to be completed by a selected time, at intervals a budget and consistent with specifications. Any distinctive project incorporates a planned period, an outlined scope, an calculable budget, and prespecified specifications. Therefore, time, cost, and specifications are the 3 constraints that are limiting the project success. Specifications of comes embrace however don't seem to be restricted to quality, safety, property, and lots of alternative technical or written agreement details (Hegazy, 2002). For the projected analysis, the fundamental goal of any construction project is to end the project consistent with an offered budget, at intervals a planned schedule, and achieving a needed extent of quality.

## **OBJECTIVE**

The main objective is to check the TCT and TCQT approaches and techniques so as to develop innovative and sensible improvement models that square measure applicable for construction comes. The event of such models supports the efforts of construction companies and general contractors to boost projects' performance in terms of your time, cost, and quality. The elaborate analysis objectives square measure as follows:

- Investigating a sensible approach for quantifying and ≻ evaluating the standard performance of execution choices and also the whole project.
- Studying the TCQT as a distinct improvement ≻ drawback, that is a lot of relevant to construction comes. For the distinct TCQT, every project's activity has totally different modes or choices of execution and every mode has its corresponding time, value and quality price severally.
- Summarizing recent improvement approaches to propose AN applicable one for TCQT issues. It's needed to propose a sturdy multi-objective improvement approach that's capable of effectively optimizing multiple conflicting objectives of your time, cost, and quality among a thought-about project.

- Incorporating the uncertainty related to the performance of execution choices and also the performance of the total project relating to time, cost, and quality.
- Developing a sturdy, straightforward to use, stand out based mostly TCQT models so as to come up with execution eventualities that deliver the goods the objectives of a thought-about project.

## THE METHODOLOGY IS AS FOLLOWS:

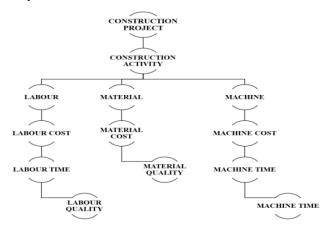
- An in depth literature review: General overviews of schedule, cost, quality, and optimisation are illustrated. The literature review of the most recent analysis developments is then conducted so as {to investigate to analysis to analyse} and analyse relevant research studies and practices in each two-dimensional timecost trade-off (TCT) analysis and 3 dimensional timecost-quality trade-off (TCQT) analysis so as to spot their limitations and downsides.
- Development of 3 TCQT models: supported the literature review of potential enhancements, 3 TCQT models is developed. the most purpose of those 3 five models is to get associate degree best or close to best combination of construction choices with the target of at the same time minimizing the whole project length, total cost, while

Maximizing its total quality. The 3 projected models are developed and enforced in Microsoft stand out to learn from the advanced optimisation add-in tools and stand out options and capabilities.

- $\triangleright$ Validation of the developed models: The developed models are applied to straightforward case studies so as an example their capabilities, validate their results, and demonstrate their potency. Results of the developed models are compared with results of the literature models. 3 case studies are analysed by the developed models as follows: o A case study to demonstrate the power of the simplified model to get satisfactory results compared to those obtained by the literature. o A case study as an example the power of the random model to contemplate uncertainty related to execution choices and to review the random trade-off among time, cost, and quality of the project. A case study to demonstrate the power of the advanced model to with efficiency analyse TCT issues additionally to TCOT issues.
- Conclusions: A comprehensive analysis of the developed models and their results is conducted. Limitations and capabilities of the developed models are illustrated and their contributions and significance are mentioned.

#### WORK BREAK DOWN STRUCTURE

A work breakdown structure (WBS), in project management and systems engineering, may well be a deliverable-oriented breakdown of a project into smaller parts. A chunk breakdown structure may well be a key project deliverable that organizes the team's work into manageable sections. Once academic degree activity is just too huge or advanced for a reliable amount estimate project guide lines state than a non-public activity that takes up over 10 p.c of the project schedule ought to be attenuated. A project manager uses a clear stage down technique to chop back the activity to smaller tasks. Ideally the project manager can estimate the amount of tasks that individual employees perform further accurately than the total activity.



### CALCULATION

1) To calculate the whole project cost, the given equation is used.

 $C = \Sigma DC + IC * D + Pen* (D-deadline) - Bon* (deadline- D),$ Wherever C is the total project value,  $\Sigma$  Dc is the summation of direct costs of all activities, and IC \* D is indirect cost per time unit multiplied by total duration. Pen\* (D-deadline) is the penalty of delay per time unit multiplied by the number of delay units and Bon\* (deadline- D) is bonus per time unit multiplied by no of early units.

- 2) Early Finish (EF) = Early Start (ES) + Dur
- 3) Late Start (LS) = Late Finish (LF) Dur
- 4) Total Float (TF) = LS ES = LF EF
- 5) to evaluate the quality of each execution option, qi = ΣWti,k \* qi,klkk=1
- 6) to evaluate the overall project quality, QT = Σ Wti ni
  \* qi = Σ Wti n i=1 Σ Wti, \* qi, l kk=1

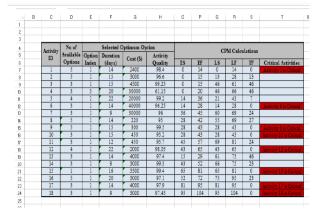
Wherever , is the weight of quality indicator (k) of activity (i) and *qi*, *l* is the performance or result of quality indicator (k) in activity (i) using resource utilization option (l). Wti is the weight of activity (i) and the term qi or  $\Sigma$  *Wti*, \* *qi*, *l kk* =1 is the quality of each activity when executed by a specific execution option (l).

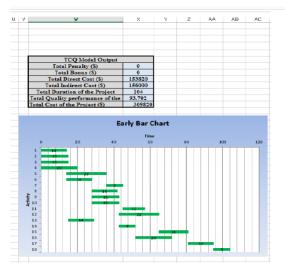


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## RESUTLS

### The Simplified Model Output:

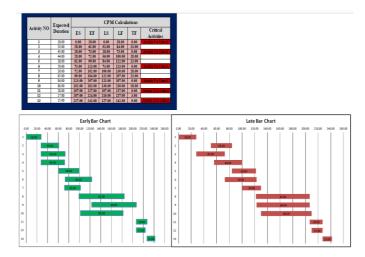




#### **Early Bar Chart**

|                  |       |       |       |       |       |       |       |       |        |         |          |         | _      |        |        |        |        |        |      |         |         |         |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|---------|----------|---------|--------|--------|--------|--------|--------|--------|------|---------|---------|---------|
| Solution         |       |       |       |       |       |       | Res   | ource | Utiliz | ation O | ptions t | ior Act | vities |        |        |        |        |        | Time | Direct  | Total   | Ouality |
| Solution         | Act.1 | Act.2 | Act.3 | Act.4 | Act 5 | Act.6 | Act.7 | Act.8 | Act.9  | Act.10  | Act.11   | Act.12  | Act.13 | Act.14 | Act.15 | Act.16 | Act.17 | Act.18 | Time | Cost    | Cost    | Quanti  |
| Min. Direct Cost | 3     | 5     | 3     | 3     | 4     | 3     | 3     | 5     | 3      | 1       | 2        | 4       | 3      | 3      | 1      | 5      | 1      | 1      | 129  | 103,700 | 297,200 | 70.05%  |
| Min. Total Cost  | 1     | 5     | 3     | 3     | 4     | 3     | 3     | 5     | 1      | 1       | 3        | 1       | 3      | 3      | 1      | 5      | 1      | 1      | 114  | 105,270 | 276,270 | 71.55%  |
| Min. Duration    | 1     | 2     | 2     | 1     | 3     | 1     | 3     | 4     | 1      | 1       | 2        | 1       | 3      | 3      | 1      | 3      | 1      | 1      | 104  | 150,358 | 306,358 | 84.28%  |
| Max. Quality     | 1     | 1     | 1     | 1     | 1     | 1     | 1     | 1     | 1      | 1       | 1        | 1       | 1      | 1      | 1      | 1      | 1      | 1      | 104  | 168,820 | 324,820 | 97.63%  |
| Min. (T*C/Q)     | 1     | 1     | 1     | 3     | 1     | 1     | 1     | 1     | 1      | 1       | 1        | 1       | 1      | 1      | 1      | 1      | 1      | 1      | 104  | 153,820 | 309,820 | 93.70%  |

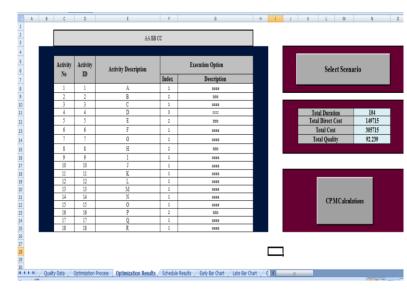
**Results of the Simplified Model** 



The Schedule Module Output of the Stochastic Model

| Solution         |   | Re | soui | re I | Itiliz | catio | n O | ptio | ns fo | or A | ctivi | ities |    | Duration | Duration<br>with | Direct  | Direct   | Total cost | Total cost<br>with | Ouality | Quality<br>with |
|------------------|---|----|------|------|--------|-------|-----|------|-------|------|-------|-------|----|----------|------------------|---------|----------|------------|--------------------|---------|-----------------|
| Solution         | 1 | 2  | 3    | 4    | 5      | 6     | 7   | 8    | 9     | 10   | 11    | 12    | 13 |          | P=90%            | cost    | P=90%    | Total Cost | P=90%              | Quality | wini<br>P=90%   |
| Min. Direct Cost | 3 | 1  | 2    | 1    | 1      | 1     | 1   | 1    | 2     | 1    | 1     | 2     | 3  | 228.167  | 230.809          | 2076    | 2090.354 | 4357.667   | 4372.02            | 0.8793  | 0.7019106       |
| Min. Total Cost  | 3 | 1  | 2    | 1    | 1      | 2     | 1   | 1    | 2     | 1    | 1     | 2     | 3  | 220,167  | 222.355          | 2116    | 2130.354 | 4317.667   | 4332.02            | 0.8353  | 0.6479072       |
| Min. Duration    | 3 | 3  | 3    | 2    | 1      | 3     | 3   | 3    | 3     | 2    | 3     | 3     | 3  | (199)    | 201.491          | 2481    | 2497.429 | 4471       | 4487.429           | 0.604   | 0.3476897       |
| Max. Quality     | 1 | 1  | 1    | 1    | 1      | 1     | 1   | 1    | 3     | 1    | 1     | 1     | 3  | 238      | 241.225          | 2077    | 2093.148 | 4657       | 4673.148           | 0.9253  | 0.7820515       |
| Min. (T*C/Q)     | 3 | 1  | 1    | 1    | 1      | 1     | 1   | 1    | 3     | 1    | 1     | 1     | 3  | 229      | 232.225          | 2081.00 | 2097.15  | 4371.00    | 4387.148           | 0.9233  | 0.767836        |

Results of the literature example (Zhang and Xing, 2010)



Optimization results for a selected scenario of the advanced TCQ

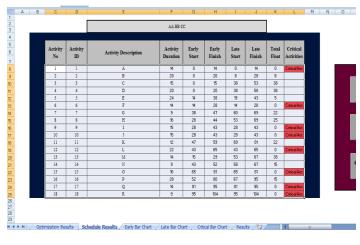


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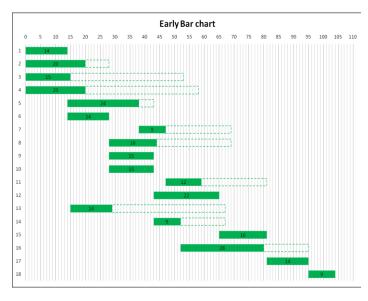
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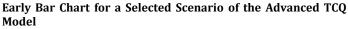
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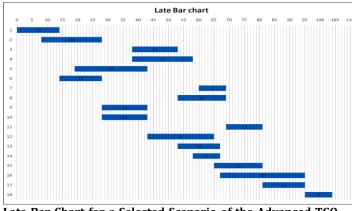
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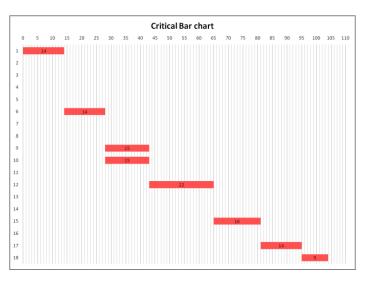
Scheduling Results for a Selected Scenario of the Advanced TCQ Model







Late Bar Chart for a Selected Scenario of the Advanced TCQ Model



## Critical Bar Chart for a Selected Scenario of the Advanced TCQ Model

## **Results and Analysis**

The advanced TCQ model results for varied optimisation approaches and varied optimisation objectives.

The following conclusions were reached by the generated results:

1. Compared to results that obtained by literature, (Hegazy & Ayed, 1999), (El-Rayes & Kandil, 2005), and (Zheng et al. , 2004), satisfactory results were obtained by the advanced TCQ model.

2. Compared to results of the simplified TCQ model utilizing the Evolver add-in, comparable results were obtained by the advanced TCQ model utilizing the self-developed optimisation tool.

3. it's obvious that the NSGAII approach outperforms the opposite 2 approaches in analysing each TCT and TCQT issues.

4. It demonstrate the impact of objectives' weights of the doc approach on the obtained solutions. Therefore, it's suggested to use the doc approach once there's a preference for a particular objective.

5. supported conducted tests and in line with the developed code, it's suggested to line the population size between fifty and a hundred and also the range of generations between a hundred and two hundred. it's suggested to line the crossover rate between 0.4and 0.6 and also the initial mutation rate between 0.05 0.3.

6. For the MAWA approach, it's suggested to cut back the initial mutation rate (Pmi) so as not to disrupt the created offspring solutions. Pmi of 0.05 generates satisfactory solutions. 7. programming results provided by the advanced TCQT model were compared with results created by MS Project and each were identical.

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|          |       |          |          |          |         |         | The     | GP . | Appr | oach | Rest | its |   |      |       |      |        |        |         |    |    |    |    |
|----------|-------|----------|----------|----------|---------|---------|---------|------|------|------|------|-----|---|------|-------|------|--------|--------|---------|----|----|----|----|
| SOLUTION | Weigh | ts of Ot | jectives | Total    | Direct  | Total   | Total   |      |      |      |      |     |   | Exec | ution | opti | ons fi | or act | ivities | ŝ  |    |    |    |
| wion     | Wt    | Wc       | Wq       | Duration | Cost    | Cost    | Quality | 1    | 2    | 3    | 4    | 5   | 6 | 7    | 8     | 9    | 10     | 11     | 12      | 13 | 14 | 15 | 16 |
| 1        |       | 0        | 0        | 104      | 163,470 | 319,470 | 88.95   | 1    | 3    | 3    | 1    | 1   | 1 | 1    | 5     | 1    | 1      | 3      | 1       | 2  | 3  | 1  | 2  |
| 2        | 0     | 1        | DO       | 108      | 122,320 | 284,320 | 80.11   | 1    | 3    | 1    | 3    | 4   | 2 | 3    | 5     | 1    | 1      | 1      | 1       | 3  | 1  | 1  | 5  |
| 3        | 0     | 0        | L        | 107      | 168,755 | 329,255 | 97.46   | 1    | 1    | 1    | 1    | 1   | 1 | 1    | 2     | 2    | 1      | 1      | 1       | 1  | 1  | 1  | 1  |
| 4        | 0.333 | 0.333    | 0.333    | 104      | 150.320 | 306320  | 92.62   | 1    | 1    | 1    | 3    | 2   | 1 | 1    | 1     | 1    | 1      | 1      | 1       | 1  | 1  | 1  | 2  |

The GP Approach Results of the Advanced TCQ Model

|          |          |         |         |         |   | The M | MAW | /A A | ppro | ach I | Resul | ts    |       |        |       |         |    |    |    |    |   |
|----------|----------|---------|---------|---------|---|-------|-----|------|------|-------|-------|-------|-------|--------|-------|---------|----|----|----|----|---|
| SOL      | Total    | Direct  | Total   | Total   |   |       |     |      |      |       | Exec  | ution | optic | ons fo | r act | ivities | ;  |    |    |    |   |
| Solution | Duration | Cost    | Cost    | Quality | 1 | 2     | 3   | 4    | 5    | 6     | 7     | 8     | 9     | 10     | 11    | 12      | 13 | 14 | 15 | 16 | 1 |
| 1        | 104      | 161,015 | 317,015 | 91.63   | 1 | 2     | 2   | 1    | 1    | 1     | 2     | 2     | 1     | 1      | 2     | 1       | 1  | 2  | 1  | 1  | 1 |
| 2        | 107      | 151340  | 311840  | 89.71   | 1 | 4     | 1   | 3    | 1    | 1     | 1     | 3     | 2     | 1      | 2     | 1       | 1  | 3  | 1  | 1  | 1 |
| 3        | 104      | 145,115 | 301,115 | 86.81   | 1 | 4     | 2   | 3    | 1    | 1     | 2     | 2     | 1     | 1      | 2     | 1       | 1  | 2  | 1  | 1  | 1 |
| 4        | 106      | 155,070 | 314070  | 87.54   | 1 | 2     | 2   | 1    | 1    | 1     | 3     | 5     | 1     | 1      | 1     | 2       | 3  | 2  | 1  | 4  | 1 |

The MAWA approach results of the advanced TCQ model

|          |          |         |         |         |   | The 1 | ISG. | AII A | ppro | ach l | Resul | ts    |       |        |       |         |    |    |    |    |    |
|----------|----------|---------|---------|---------|---|-------|------|-------|------|-------|-------|-------|-------|--------|-------|---------|----|----|----|----|----|
| Sol      | Total    | Direct  | Total   | Total   |   |       |      |       |      |       | Exec  | ution | optic | ons fo | r act | ivities | ;  |    |    |    |    |
| Solution | Duration | Cost    | Cost    | Quality | 1 | 2     | 3    | 4     | 5    | 6     | 7     | 8     | 9     | 10     | 11    | 12      | 13 | 14 | 15 | 16 | 17 |
| 1        | 108      | 122,400 | 284,400 | 80.25   | 1 | 3     | 1    | 3     | 4    | 2     | 3     | 3     | 1     | 1      | 1     | 1       | 3  | 1  | 1  | 5  | 1  |
| 2        | 104      | 162820  | 318820  | 95.16   | 1 | 1     | 1    | 1     | 1    | 1     | 2     | 1     | 1     | 1      | 1     | 1       | 1  | 1  | 1  | 1  | 1  |
| 3        | 104      | 150,320 | 306,320 | 92.62   | 1 | 1     | 1    | 3     | 2    | 1     | 1     | 1     | 1     | 1      | 1     | 1       | 1  | 1  | 1  | 2  | 1  |
| 4        | 104      | 141,100 | 297100  | 88.67   | 1 | 3     | 1    | 3     | 2    | 1     | 3     | 3     | 1     | 1      | 1     | 1       | 1  | 1  | 1  | 2  | 1  |
| 5        | 104      | 149,820 | 305820  | 92.2    | 1 | 1     | 1    | 3     | 2    | 1     | 1     | 1     | 1     | 1      | 1     | 1       | 1  | 1  | 1  | 4  | 1  |
| 6        | 104      | 168,820 | 324820  | 97.63   | 1 | 1     | 1    | 1     | 1    | 1     | 1     | 1     | 1     | 1      | 1     | 1       | 1  | 1  | 1  | 1  | 1  |

The NSGAII approach results of the advanced TCQ model

|          |   |     |     |         | The     | GP App | roach | Rest | uts fe | or TC | Т |   |   |   |   |   |   |   |   |   |   |   |
|----------|---|-----|-----|---------|---------|--------|-------|------|--------|-------|---|---|---|---|---|---|---|---|---|---|---|---|
| Californ | Meights of Objectives Total Direct Total Execution options for activities   |     |     |         |         |        |       |      |        |       |   |   |   |   |   |   |   |   |   |   |   |   |
| Somon    | Wt        We        Duration        Cost        I        < |     |     |         |         |        |       |      |        |       |   |   |   |   |   |   |   |   |   |   |   |   |
| 1        |   | 0   | 104 | 152.858 | 308,858 | 1      | 5     | 2    | 2      | 1     | 1 | 1 | 4 | 1 | 1 | 1 | 1 | 3 | 1 | 1 | 3 | 1 |
| 2        | 0   |     | 108 | 119.270 | 281,270 | 1      | 5     | 3    | 3      | 4     | 2 | 3 | 5 | 1 | 1 | 3 | 1 | 3 | 3 | 1 | 5 | 1 |
| 3        | 0.5   | 0.5 | 105 | 127.270 | 284.770 | 1      | 5     | 3    | 3      | 4     | 1 | 3 | 5 | 1 | 1 | 3 | 1 | 3 | 3 | 1 | 5 | 1 |

The GP approach results of the advanced TCQ model for тст

|          |          |         |         | The  | MA | WA / | Appr | oach | Resu | its fo | r TC  | Т     |       |        |       |   |   |    |   |   |   |
|----------|----------|---------|---------|--|----|------|------|------|------|--------|-------|-------|-------|--------|-------|---|---|----|---|---|---|
| Solution | Total    | Direct  | Total   |  |    |      |      |      | E    | secut  | ion o | ption | s for | activi | ities |   |   |    |   |   |   |
| Solution | Duration | Cost    | Cost    | 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 |    |      |      |      |      |        |       |       |       |        |       |   |   | 18 |   |   |   |
| 1        | 104      | 140,700 | 296,700 | 1  | 4  | 1    | 3    | 3    | 1    | 2      | 3     | 1     | 1     | 1      | 1     | 1 | 2 | 1  | 1 | 1 | 1 |
| 2        | 107      | 130.920 | 291.420 | 3  | 1  | 3    | 3    | 4    | 1    | 2      | 5     | 1     | 1     | 1      | 1     | 3 | 3 | 1  | 5 | 1 | 1 |
| 3        | 106      | 136,170 | 295,170 | 3  | 4  | 1    | 3    | 3    | 1    | 2      | 1     | 1     | 1     | 3      | 1     | 3 | 3 | 1  | 4 | 1 | 1 |

The MAWA approach results of the advanced TCQ model for TCT

|          |          |         |         | The | NSC | AII | Appr | oach | Rest | ults fo | r TC  | T     |       |        |       |   |    |   |   |   |
|----------|----------|---------|---------|-----|-----|-----|------|------|------|---------|-------|-------|-------|--------|-------|---|----|---|---|---|
| Solution | Total    | Direct  | Total   |     |     |     |      |      | E    | secut   | ion o | ption | s for | activi | ities |   |    |   |   |   |
| Solution | Duration | Cost    | Cost    |     |     |     |      |      |      |         |       |       |       |        |       |   | 17 |   |   |   |
| 1        | 104      | 132,270 | 288,270 | 1   | 5   | 3   | 3    | 3    | 1    | 3       | 5     | 1     | 1     | 3      | 1     | 3 | 3  | 1 | 5 | 1 |
| 2        | 108      | 119,270 | 281,270 | 1   | 5   | 3   | 3    | 4    | 2    | 3       | 5     | 1     | 1     | 3      | 1     | 3 | 3  | 1 | 5 | 1 |
| 3        | 105      | 127,270 | 284,770 | 1   | 5   | 3   | 3    | 4    | 1    | 3       | 5     | 1     | 1     | 3      | 1     | 3 | 3  | 1 | 5 | 1 |

#### The NSGAII approach results of the advanced TCO model for TCT

## **CONCLUSIONS**

The principal plan of TCQT is to strike a balance among the conflicting objectives of time, cost and quality. There are two categories of trade-off problems: (1) continuous trade off problems, in which the relation among time, cost, and quality has been considered a continuous function; (2) separate tradeoff issues, during which the relation among time, cost, and quality has been through of separate or isolated. Separate timecost-quality relationships are preferred for 2 main reasons: (1) it's a lot of relevant to globally construction projects; (2) it's appropriate for modelling any general time-cost relationship.

For minimizing techniques, evolutionary algorithms are preferable and unremarkably used as a result of they can deal with more than one objective, easily achieve diverse solutions, and they are more effective when applied to large-scale issues. Amongst varied EA techniques, GA has been extensively utilised for minimizing issues generally and construction management issues specially. Multi-objective optimization approaches have been also reviewed. 3 approaches of MOO techniques are mentioned, that are measure goal programming (GP), Pareto optimum, and non-dominated sorting genetic algorithmic program (NSGA-II). The NSGA-II has demonstrated to be one of the most robust algorithms for MOO problems. Three TCQT models were developed in MS Excel: the simplified model to optimize the objectives of time, cost, and quality of simple projects; the stochastic model to analyse projects considering uncertainty; and the advanced model to analyse both TCT and TCQT for large-scale projects. The principal objective of such models is to find an optimal or near optimal set of execution options for a project's activities in order to minimize the project's total price, minimize its total duration, and maximize its overall quality. The Evolver add-in software was utilized as an optimization tool for the first two models; but, a self-developed minimizing tool utilizing three various optimization approaches was utilised for the advanced model. To validate the developed models and demonstrate their efficiency, they were applied to case studies introduced by literature. Compared to results obtained by literature, satisfactory results were obtained by the developed models. Additionally, the advanced TCQ model utilizing the selfdeveloped minimizing tool generated comparable results compared to those obtained by the Evolver add-in.

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